

Harper's Preserve Community Association Inc.
12/31/2020

<u><i>Included Reports</i></u>	<u><i>Copies</i></u>
Comparative Balance Sheet	1
Income & Expense Statement	1
Income & Expense Spreadsheet	1

c/o LEAD Association Mgmt
13231 Champion Forest Dr #112
Houston TX 77069

		Current Month	Prior Month	Variance
ASSETS				
OPERATING ACCOUNTS				
1010	Operating Account-CIT Bank	368,676.36	111,068.53	257,607.83
1090	Due To/From Operating	(50,000.00)	(50,000.00)	0.00
	TOTAL OPERATING ACCOUNTS	318,676.36	61,068.53	257,607.83
RESERVE ACCOUNTS				
1510	Reserve Account - CIT Bank	132,871.08	132,848.51	22.57
1590	Due To/From Reserve	50,000.00	50,000.00	0.00
	TOTAL RESERVES	182,871.08	182,848.51	22.57
ACCOUNTS RECEIVABLE				
1210	A/R Assessments	144,006.75	167,126.90	(23,120.15)
1230	A/R Late Fee/Finance Charges	60,544.87	65,775.44	(5,230.57)
1240	A/R Closing Contributions	1,539.93	2,930.21	(1,390.28)
1245	A/R Foundation Fees	1,925.20	1,925.20	0.00
1250	A/R Legal Fees	24,194.09	19,797.73	4,396.36
1265	A/R Mow/Lands Maint Fees	826.07	826.07	0.00
1270	A/R Admin Fees	3,883.05	4,368.05	(485.00)
1290	A/R Miscellaneous	775.02	775.02	0.00
1295	Allowance - Doubtful Accounts	(8,200.00)	(8,200.00)	0.00
	TOTAL ACCOUNTS RECEIVABLE	229,494.98	255,324.62	(25,829.64)
A/R OTHER				
1300 000	A/R Other -	8,183.05	4,140.00	4,043.05
	TOTAL A/R OTHER	8,183.05	4,140.00	4,043.05
PREPAID EXPENSES				
1600 010	Prepaid Expenses - Prepaid Insurance	24,662.80	26,109.13	(1,446.33)
1600 050	Prepaid Expenses - Prepaid Electric	761.47	793.20	(31.73)
	TOTAL PREPAID EXPENSES	25,424.27	26,902.33	(1,478.06)
PREPAID DEPOSITS				
1650 020	Prepaid Deposits - Electric	686.00	686.00	0.00
	TOTAL PREPAID DEPOSITS	686.00	686.00	0.00
FIXED ASSETS				
1700 000	Fixed Assets - Fixed Assets	441,220.54	441,220.54	0.00
1700 015	Fixed Assets - Roads and Paving	307,393.91	307,393.91	0.00
1700 025	Fixed Assets - Signs	10,213.39	10,213.39	0.00
1700 040	Fixed Assets - Accmltd Depreciation	(227,648.50)	(227,648.50)	0.00
	TOTAL FIXED ASSETS	531,179.34	531,179.34	0.00
	TOTAL ASSETS	1,296,515.08	1,062,149.33	234,365.75

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		Current Month	Prior Month	Variance
LIABILITIES & EQUITY				
LIABILITIES				
2200	Accounts Payable-Current Year	17,205.20	57,129.94	(39,924.74)
2210	Accounts Payable Accrual	1,795.00	0.00	1,795.00
2215	Other Payables - Due to Mgmt Company	0.00	1,203.00	(1,203.00)
2226 006	Other Payables - CE Fees due to POA	1,950.00	1,950.00	0.00
2300 010	Refundable Deposits - Pool	21,000.00	23,000.00	(2,000.00)
2300 020	Refundable Deposits - Clubhouse	450.00	450.00	0.00
2400	Prepaid Assessments	539,847.47	115,367.81	424,479.66
2550	Unearned Assessment	0.00	138,523.89	(138,523.89)
	TOTAL ACCOUNTS PAYABLE	582,247.67	337,624.64	244,623.03
TO/FROM AFFILIATES				
2760 000	Due To/From Developer - Due To/From Develop	1,014,515.64	1,014,515.64	0.00
	TOTAL TO/FROM AFFILIATES	1,014,515.64	1,014,515.64	0.00
	TOTAL LIABILITIES	1,596,763.31	1,352,140.28	244,623.03
RESERVES				
3100 000	Reserve - P/Y Contribution	116,004.67	116,004.67	0.00
3100 010	Reserve - C/Y Contribution	30,000.00	30,000.00	0.00
3100 030	Reserve - Interest	474.41	451.84	22.57
	TOTAL RESERVES	146,479.08	146,456.51	22.57
CAPITAL IMPROVEMENT FUND				
3300 015	Capital Improvement - C/Y Contribution	36,392.00	36,392.00	0.00
	TOTAL CAPITAL IMPROVEMENT FUND	36,392.00	36,392.00	0.00
WORKING CAPITAL				
	TOTAL WORKING CAPITAL	0.00	0.00	0.00
	RESERVES GRAND TOTAL	182,871.08	182,848.51	22.57
OWNERS' EQUITY				
3800	Operating Surplus/Deficit Prior Years	(604,119.78)	(604,119.78)	0.00
	Current Year Surplus (Deficit)	121,000.47	131,280.32	(10,279.85)
	TOTAL OWNERS' EQUITY	(483,119.31)	(472,839.46)	(10,279.85)
	TOTAL LIABILITIES & EQUITY	1,296,515.08	1,062,149.33	234,365.75

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	December Actual	December Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
OPERATING INCOME								
4000 010 Assessment Income - Owners	64,648.40	89,707	(25,058.60)	839,985.20	1,148,923	(308,937.80)	1,148,923	308,937.80
4000 060 Assessment Income - Prorated Assessment	4,295.82	0	4,295.82	85,511.75	0	85,511.75	0	(85,511.75)
4000 015 Assessment Income - Builders	23,413.11	6,035	17,378.11	275,297.84	72,442	202,855.84	72,442	(202,855.84)
4100 065 Other Asmt - Mowing Fee	50,460.00	50,402	58.00	555,176.00	604,824	(49,648.00)	604,824	49,648.00
4000 125 Assessment Income - Working Capital Cont	11,275.00	5,632	5,643.00	121,907.51	67,650	54,257.51	67,650	(54,257.51)
4300 010 Finance Charges -	1,644.53	0	1,644.53	34,815.59	0	34,815.59	0	(34,815.59)
4305 000 Late Fees -	(970.59)	0	(970.59)	53,097.16	0	53,097.16	0	(53,097.16)
4325 000 Access Card Income -	70.00	0	70.00	535.00	0	535.00	0	(535.00)
4460 010 Facilities - Social Room Rental	0.00	0	0.00	100.00	0	100.00	0	(100.00)
4510 030 Non Owner Income - Shared Expense	0.00	10,000	(10,000.00)	0.00	120,000	(120,000.00)	120,000	120,000.00
4500 010 Other Income - Interest	10.08	0	10.08	237.28	0	237.28	0	(237.28)
TOTAL OPERATING INCOME	154,846.35	161,776	(6,929.65)	1,966,663.33	2,013,839	(47,175.67)	2,013,839	47,175.67
OPERATING EXPENSE								
Administrative Expenses								
5100 010 Administrative Fees - Admin Other	556.00	837	(281.00)	5,938.14	10,000	(4,061.86)	10,000	4,061.86
5150 000 ARC Review - ARC Review Expense	500.00	1,663	(1,163.00)	34,573.73	20,000	14,573.73	20,000	(14,573.73)
5250 000 Audit/Tax Preparation -	900.00	413	487.00	0.00	5,000	(5,000.00)	5,000	5,000.00
5350 000 Bank Charges -	0.00	0	0.00	50.00	0	50.00	0	(50.00)
6510 080 Clubhouse - CH Cleaning	639.00	1,250	(611.00)	7,793.00	15,000	(7,207.00)	15,000	7,207.00
5300 000 Community Events -	0.00	2,913	(2,913.00)	2,663.97	35,000	(32,336.03)	35,000	32,336.03
5750 000 Holiday Decorations -	0.00	724	(724.00)	4,339.35	8,732	(4,392.65)	8,732	4,392.65
5700 000 Insurance -	2,760.33	2,039	721.33	26,774.20	24,457	2,317.20	24,457	(2,317.20)
5650 020 Legal Fees - Legal Collections	0.00	1,000	(1,000.00)	0.00	12,000	(12,000.00)	12,000	12,000.00
5600 000 Management Fees -	3,478.80	3,035	443.80	34,673.60	36,442	(1,768.40)	36,442	1,768.40
5500 000 Meeting Expense -	0.00	63	(63.00)	0.00	800	(800.00)	800	800.00
5400 020 Office Supplies - Copies	0.00	250	(250.00)	0.00	3,000	(3,000.00)	3,000	3,000.00
5400 060 Office Supplies - Misc Office Supplies	0.00	663	(663.00)	4,484.10	8,000	(3,515.90)	8,000	3,515.90
5400 010 Office Supplies - Postage	4.45	163	(158.55)	701.55	2,000	(1,298.45)	2,000	1,298.45
5275 010 Professional Fees - Prof Legal	4,850.30	1,250	3,600.30	22,936.15	15,000	7,936.15	15,000	(7,936.15)
5275 005 Professional Fees - Prof Consultants	1,232.32	1,663	(430.68)	42,684.68	20,000	22,684.68	20,000	(22,684.68)
6400 055 Reserve Contribution - Road Fund	0.00	0	0.00	30,000.00	30,000	0.00	30,000	0.00
6800 015 Capital Improvements - Capital Imp Transfer	0.00	0	0.00	36,392.00	36,392	0.00	36,392	0.00
5550 000 Taxes - Property Taxes	0.00	125	(125.00)	0.00	1,500	(1,500.00)	1,500	1,500.00
Total Administrative Expenses	14,921.20	18,051	(3,129.80)	254,004.47	283,323	(29,318.53)	283,323	29,318.53
Grounds Expenses								
5850 000 Landscape - Lnds Contract	23,994.00	29,213	(5,219.00)	261,040.00	350,512	(89,472.00)	350,512	89,472.00
5850 014 Landscape - Lnds Front Yards	52,490.00	50,402	2,088.00	581,798.00	604,824	(23,026.00)	604,824	23,026.00
5850 030 Landscape - Irrigation Repairs	15,440.36	4,000	11,440.36	67,062.75	48,000	19,062.75	48,000	(19,062.75)
5850 080 Landscape - Tree Maintenance	0.00	1,250	(1,250.00)	16,842.40	15,000	1,842.40	15,000	(1,842.40)

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	December Actual	December Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
5850 010 Landscape - Lnds Extra	11,840.90	4,163	7,677.90	122,744.39	50,000	72,744.39	50,000	(72,744.39)
Total Grounds Expenses	103,765.26	89,028	14,737.26	1,049,487.54	1,068,336	(18,848.46)	1,068,336	18,848.46
Maintenance & Repairs Expense								
5140 005 Access Control - Devices	0.00	87	(87.00)	2,975.54	1,000	1,975.54	1,000	(1,975.54)
5140 010 Access Control - Access Cntrl Maint.	665.00	413	252.00	4,580.49	5,000	(419.51)	5,000	419.51
6450 000 Lake Management - Lke Mgmt Contract	1,650.00	1,413	237.00	19,800.00	17,000	2,800.00	17,000	(2,800.00)
6450 020 Lake Management - Lke Mgmt Chem/Svc	0.00	750	(750.00)	10,205.44	9,000	1,205.44	9,000	(1,205.44)
6450 015 Lake Management - Lke Repairs	225.00	87	138.00	225.00	1,000	(775.00)	1,000	775.00
5900 000 Maint. & Rprs - Common Area Mtn/Rpr	552.64	2,087	(1,534.36)	54,496.88	25,000	29,496.88	25,000	(29,496.88)
5900 060 Maint. & Rprs - Electrical Maint.	2,066.00	3,163	(1,097.00)	44,151.12	38,000	6,151.12	38,000	(6,151.12)
5900 020 Maint. & Rprs - Gate Maint.	7,425.22	413	7,012.22	12,882.66	5,000	7,882.66	5,000	(7,882.66)
5900 030 Maint. & Rprs - Park/Playground Mtnc	0.00	0	0.00	400.00	0	400.00	0	(400.00)
5900 097 Maint. & Rprs - Recreation Maint.	0.00	2,087	(2,087.00)	40,040.14	25,000	15,040.14	25,000	(15,040.14)
5900 099 Maint. & Rprs - Streets/Drive	0.00	4,163	(4,163.00)	11,108.60	50,000	(38,891.40)	50,000	38,891.40
6610 000 Patrol Services -	0.00	1,250	(1,250.00)	0.00	15,000	(15,000.00)	15,000	15,000.00
6610 005 Patrol Services - Patrol Contract	5,166.00	5,837	(671.00)	79,778.66	70,000	9,778.66	70,000	(9,778.66)
6150 020 Pest Control - Mosquito Spray	0.00	288	(288.00)	3,205.00	3,500	(295.00)	3,500	295.00
6650 000 Signs and Monuments -	13,165.00	1,250	11,915.00	46,394.90	15,000	31,394.90	15,000	(31,394.90)
6650 005 Signs and Monuments - Traffic Signs	0.00	2,087	(2,087.00)	7,257.44	25,000	(17,742.56)	25,000	17,742.56
6500 000 Pool - Contract	2,650.00	5,250	(2,600.00)	37,188.00	63,000	(25,812.00)	63,000	25,812.00
6500 065 Pool - Furniture	0.00	696	(696.00)	0.00	8,374	(8,374.00)	8,374	8,374.00
6500 010 Pool - Repairs	0.00	2,454	(2,454.00)	4,672.04	29,470	(24,797.96)	29,470	24,797.96
6500 020 Pool - Supplies	0.00	128	(128.00)	312.96	1,591	(1,278.04)	1,591	1,278.04
Total Maintenance & Repairs Expense	33,564.86	33,903	(338.14)	379,674.87	406,935	(27,260.13)	406,935	27,260.13
Utilities Expense								
5950 000 Electricity - Common Area Electric	3,842.33	1,080	2,762.33	19,220.34	13,026	6,194.34	13,026	(6,194.34)
5950 010 Electricity - Streetlights	1,085.79	1,425	(339.21)	13,362.51	17,078	(3,715.49)	17,078	3,715.49
6075 000 Gas -	44.94	27	17.94	409.66	280	129.66	280	(129.66)
6500 030 Pool - Phone	358.86	445	(86.14)	5,698.59	5,329	369.59	5,329	(369.59)
6000 010 Water - Irrigation Water	7,542.96	4,331	3,211.96	122,737.29	51,961	70,776.29	51,961	(70,776.29)
Total Utilities Expense	12,874.88	7,308	5,566.88	161,428.39	87,674	73,754.39	87,674	(73,754.39)
Capital Expenditures								
Capital Improvements -	0.00	13,750	(13,750.00)	1,067.59	165,000	(163,932.41)	165,000	163,932.41
Total Capital Expenditures	0.00	13,750	(13,750.00)	1,067.59	165,000	(163,932.41)	165,000	163,932.41
TOTAL OPERATING EXPENSE	165,126.20	162,040	3,086.20	1,845,662.86	2,011,268	(165,605.14)	2,011,268	165,605.14

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	December Actual	December Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
CURRENT YEAR NET INCOME / (LOSS)	(10,279.85)	(264)	(10,015.85)	121,000.47	2,571	118,429.47	2,571	(118,429.47)

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	Jan 2020	Feb 2020	Mar 2020	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Total Activity
OPERATING INCOME													
4000 010 Assessment Income - Owners	129,637	64,270	64,383	64,508	64,649	64,649	64,648	64,648	64,648	64,648	64,648	64,648	839,985
4000 060 Assessment Income - Prorated Assessment	652	1,044	1,842	32,963	1,395	5,155	9,419	5,669	15,881	1,297	5,899	4,296	85,512
4000 015 Assessment Income - Builders	23,396	22,469	22,474	22,474	22,474	30,089	15,798	22,474	23,413	23,413	23,413	23,413	275,298
4000 061 Assessment Income - Prorated Asmt-BLDRS	5,963	0	13,419	(19,382)	0	0	0	0	0	0	0	0	0
4100 065 Other Asmt - Mowing Fee	42,224	43,123	43,181	44,254	44,428	44,428	47,154	47,502	47,502	50,460	50,460	50,460	555,176
4100 070 Other Asmt - Prorated Mowing Fee	1,056	1,249	663	(2,967)	0	0	0	0	0	0	0	0	0
4000 125 Assessment Income - Working Capital Cont	16,144	9,071	6,236	5,236	5,586	7,064	16,913	16,913	5,638	16,759	5,074	11,275	121,908
4300 010 Finance Charges -	9,007	2,856	2,665	6,968	1,612	672	3,064	2,593	(46)	1,828	1,953	1,645	34,816
4305 000 Late Fees -	49,592	(449)	(1,583)	(894)	(3,620)	(1,924)	8,401	(152)	(2,636)	7,779	(446)	(971)	53,097
4325 000 Access Card Income -	0	0	0	0	0	180	70	145	0	35	35	70	535
4460 010 Facilities - Social Room Rental	200	(100)	0	0	0	0	0	0	0	0	0	0	100
4510 030 Non Owner Income - Shared Expense	0	0	60,000	0	0	0	(60,000)	0	0	0	0	0	0
4500 010 Other Income - Interest	11	23	22	63	42	18	16	11	9	7	6	10	237
TOTAL OPERATING INCOME	277,880	143,556	213,301	153,223	136,565	150,330	105,482	159,803	154,409	166,226	151,042	154,846	1,966,663
OPERATING EXPENSE													
Administrative Expenses													
5100 010 Administrative Fees - Admin Other	594	0	1,015	97	469	95	0	0	2,414	470	227	556	5,938
5150 000 ARC Review - ARC Review Expense	0	0	0	10,480	8,500	500	3,633	0	4,790	1,150	5,021	500	34,574
5250 000 Audit/Tax Preparation -	(900)	0	0	0	0	0	0	0	0	0	0	900	0
5350 000 Bank Charges -	10	0	0	(10)	20	0	20	10	0	0	0	0	50
6510 080 Clubhouse - CH Cleaning	764	639	0	1,278	639	0	639	639	1,278	0	1,278	639	7,793
5300 000 Community Events -	0	7,967	(5,303)	0	0	0	0	0	0	0	0	0	2,664
5750 000 Holiday Decorations -	0	0	0	0	0	0	0	0	4,339	0	0	0	4,339
5700 000 Insurance -	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,311	2,487	2,760	26,774
5650 020 Legal Fees - Legal Collections	0	0	0	0	812	0	(812)	(812)	86	0	(86)	0	0
5600 000 Management Fees -	2,733	2,733	2,733	2,733	2,733	2,733	2,829	2,829	2,829	2,834	3,479	3,479	34,674
5400 060 Office Supplies - Misc Office Supplies	0	0	0	0	245	0	0	288	379	0	3,573	0	4,484
5400 010 Office Supplies - Postage	4	0	0	0	0	1,046	0	0	512	0	181	4	702
5275 010 Professional Fees - Prof Legal	0	0	4,262	618	720	0	0	870	100	2,048	8,422	4,850	22,936
5650 000 Legal Fees - Legal Corporate	278	2,619	(2,897)	0	0	0	0	0	0	0	0	0	0
5275 005 Professional Fees - Prof Consultants	2,710	29,937	744	1,191	2,900	0	1,291	838	550	291	1,000	1,232	42,685
6400 055 Reserve Contribution - Road Fund	30,000	0	0	0	0	0	0	0	0	0	0	0	30,000
6800 015 Capital Improvements - Capital Imp Transfer	36,392	0	0	0	0	0	0	0	0	0	0	0	36,392
Total Administrative Expenses	74,720	46,030	2,689	18,522	19,173	6,509	10,547	6,797	19,413	9,104	25,580	14,921	254,004
Grounds Expenses													
5850 000 Landscape - Lnds Contract	20,146	21,354	21,354	21,354	21,354	21,354	22,074	21,354	21,354	21,354	23,994	23,994	261,040
5850 014 Landscape - Lnds Front Yards	44,660	45,008	45,936	46,690	47,212	47,966	49,300	49,648	50,518	51,040	51,330	52,490	581,798
5850 030 Landscape - Irrigation Repairs	6,375	849	788	1,674	8,390	5,120	11,205	7,226	3,328	1,243	5,424	15,440	67,063
5850 080 Landscape - Tree Maintenance	722	0	2,000	0	0	0	4,785	2,475	1,240	5,620	0	0	16,842

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5850 010 Landscape - Lnds Extra	0	1,561	0	12,157	20,948	27,330	3,330	10,359	4,339	0	30,881	11,841	122,744
Total Grounds Expenses	71,904	68,773	70,078	81,874	97,904	101,770	90,693	91,062	80,778	79,257	111,629	103,765	1,049,488
Maintenance & Repairs Expense													
5140 005 Access Control - Devices	0	1,499	0	0	738	0	0	0	738	0	0	0	2,976
5140 010 Access Control - Access Cntrl Maint.	0	525	125	320	320	0	745	320	640	0	920	665	4,580
6450 000 Lake Management - Lke Mgmt Contract	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	19,800
6450 020 Lake Management - Lke Mgmt Chem/Svc	831	842	730	736	514	589	1,581	456	1,859	1,050	1,018	0	10,205
6450 015 Lake Management - Lke Repairs	0	0	0	0	0	0	0	0	0	0	0	225	225
5900 000 Maint. & Rprs - Common Area Mtn/Rpr	0	29,962	8,873	531	3,786	600	4,849	4,731	0	250	362	553	54,497
5900 060 Maint. & Rprs - Electrical Maint.	0	0	0	5,536	855	0	9,214	0	0	18,389	8,091	2,066	44,151
5900 020 Maint. & Rprs - Gate Maint.	0	105	0	0	467	590	1,309	1,162	0	1,434	390	7,425	12,883
5900 030 Maint. & Rprs - Park/Playground Mtn	0	400	0	0	0	0	0	0	0	0	0	0	400
5900 097 Maint. & Rprs - Recreation Maint.	0	1,003	669	4,774	19,600	0	0	0	1,137	550	12,308	0	40,040
5900 099 Maint. & Rprs - Streets/Drive	0	1,564	0	0	0	0	3,140	0	0	3,490	2,915	0	11,109
6610 005 Patrol Services - Patrol Contract	0	0	19,526	6,468	12,886	0	12,835	3,830	7,476	3,830	7,762	5,166	79,779
6150 020 Pest Control - Mosquito Spray	0	0	0	0	515	415	930	0	415	515	415	0	3,205
6650 000 Signs and Monuments - Traffic Signs	0	0	0	0	0	0	15,830	0	460	2,590	14,350	13,165	46,395
6650 005 Signs and Monuments - Traffic Signs	0	3,836	0	0	0	950	250	0	0	2,221	0	0	7,257
6500 000 Pool - Contract	625	625	625	0	1,200	14,013	8,100	6,050	600	1,500	1,200	2,650	37,188
6500 010 Pool - Repairs	1,614	0	0	0	125	0	2,658	0	0	0	275	0	4,672
6500 020 Pool - Supplies	0	0	0	0	0	313	0	0	0	0	0	0	313
Total Maintenance & Repairs Expense	4,720	42,010	32,197	20,016	42,656	19,120	63,091	18,199	14,975	37,469	51,657	33,565	379,675
Utilities Expense													
5950 000 Electricity - Common Area Electric	172	747	1,197	1,251	1,083	1,064	2,977	1,702	1,182	1,230	2,773	3,842	19,220
5950 010 Electricity - Streetlights	2,151	(71)	1,013	1,014	1,014	1,020	1,020	1,028	1,975	1,033	1,086	1,086	13,363
6075 000 Gas -	19	21	20	20	22	20	22	22	109	45	44	45	410
6500 030 Pool - Phone	358	358	358	357	358	357	355	852	359	1,268	359	359	5,699
6000 010 Water - Irrigation Water	7,436	320	7,668	4,268	7,926	(446)	23,361	14,291	21,396	18,275	10,700	7,543	122,737
Total Utilities Expense	10,136	1,376	10,257	6,910	10,402	2,016	27,734	17,895	25,021	21,851	14,955	12,875	161,428
Capital Expenditures													
6800 000 Capital Improvements -	0	0	0	1,068	0	0	0	0	0	0	0	0	1,068
Total Capital Expenditures	0	0	0	1,068	0	0	0	0	0	0	0	0	1,068
TOTAL OPERATING EXPENSE	161,480	158,188	115,220	128,390	170,135	129,415	192,066	133,953	140,186	147,681	203,821	165,126	1,845,663
CURRENT YEAR NET INCOME / (LOSS)	116,400	(14,633)	98,081	24,833	(33,570)	20,914	(86,584)	25,849	14,223	18,546	(52,779)	(10,280)	121,000

c/o LEAD Association Mgmt
13231 Champion Forest Dr #112
Houston TX 77069

Jan 2020	Feb 2020	Mar 2020	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Total Activity
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