

Harper's Preserve Community Association Inc.
07/31/2020

<u><i>Included Reports</i></u>	<u><i>Copies</i></u>
Comparative Balance Sheet	1
Income & Expense Statement	1
Income & Expense Spreadsheet	1

c/o LEAD Association Mgmt
13231 Champion Forest Dr #112
Houston TX 77069

		Current Month	Prior Month	Variance
ASSETS				
OPERATING ACCOUNTS				
1010	Operating Account-CIT Bank	318,137.95	402,555.73	(84,417.78)
	TOTAL OPERATING ACCOUNTS	318,137.95	402,555.73	(84,417.78)
RESERVE ACCOUNTS				
1510	Reserve Account - CIT Bank	182,715.37	182,676.58	38.79
	TOTAL RESERVES	182,715.37	182,676.58	38.79
ACCOUNTS RECEIVABLE				
1210	A/R Assessments	230,173.14	205,634.75	24,538.39
1215	A/R Builder Asmts	414.45	278.89	135.56
1230	A/R Late Fee/Finance Charges	75,444.02	68,848.15	6,595.87
1240	A/R Closing Contributions	3,824.46	4,036.85	(212.39)
1250	A/R Legal Fees	15,333.74	19,075.65	(3,741.91)
1265	A/R Mow/Lands Maint Fees	826.07	826.07	0.00
1270	A/R Admin Fees	3,102.02	3,394.48	(292.46)
1290	A/R Miscellaneous	785.02	785.02	0.00
1295	Allowance - Doubtful Accounts	(8,200.00)	(8,200.00)	0.00
	TOTAL ACCOUNTS RECEIVABLE	321,702.92	294,679.86	27,023.06
A/R OTHER				
1300 000	A/R Other -	4,140.00	4,140.00	0.00
	TOTAL A/R OTHER	4,140.00	4,140.00	0.00
PREPAID EXPENSES				
1600 010	Prepaid Expenses - Insurance	5,337.88	7,473.04	(2,135.16)
1600 050	Prepaid Expenses - Prepaid Electric	1,653.71	926.97	726.74
	TOTAL PREPAID EXPENSES	6,991.59	8,400.01	(1,408.42)
FIXED ASSETS				
1700 000	Fixed Assets - Fixed Assets	441,220.54	441,220.54	0.00
1700 015	Fixed Assets - Roads and Paving	307,393.91	307,393.91	0.00
1700 025	Fixed Assets - Signs	10,213.39	10,213.39	0.00
1700 040	Fixed Assets - Accmltd Depreciation	(227,648.50)	(227,648.50)	0.00
	TOTAL FIXED ASSETS	531,179.34	531,179.34	0.00
	TOTAL ASSETS	1,364,867.17	1,423,631.52	(58,764.35)

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		Current Month	Prior Month	Variance
LIABILITIES & EQUITY				
LIABILITIES				
2200	Accounts Payable-Current Year	41,236.07	450.00	40,786.07
2210	Accounts Payable Accrual	0.00	1,090.00	(1,090.00)
2226 006	Other Payables - CE Fees due to POA	2,845.00	0.00	2,845.00
2300 010	Refundable Deposits - Pool	23,000.00	20,000.00	3,000.00
2300 020	Refundable Deposits - Clubhouse	450.00	450.00	0.00
2400	Prepaid Assessments	44,165.70	73,810.13	(29,644.43)
2550	Unearned Assessment	534,617.93	522,733.94	11,883.99
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	TOTAL ACCOUNTS PAYABLE	646,314.70	618,534.07	27,780.63
TO/FROM AFFILIATES				
2760 000	Due To/From Developer - Due To/From Develop	1,014,515.64	1,014,515.64	0.00
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	TOTAL TO/FROM AFFILIATES	1,014,515.64	1,014,515.64	0.00
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	TOTAL LIABILITIES	1,660,830.34	1,633,049.71	27,780.63
RESERVES				
3100 000	Reserve - P/Y Contribution	116,004.67	116,004.67	0.00
3100 010	Reserve - C/Y Contribution	30,000.00	30,000.00	0.00
3100 030	Reserve - Interest	318.70	279.91	38.79
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	TOTAL RESERVES	146,323.37	146,284.58	38.79
CAPITAL IMPROVEMENT FUND				
3300 015	Capital Improvement - C/Y Contribution	36,392.00	36,392.00	0.00
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	TOTAL CAPITAL IMPROVEMENT FUND	36,392.00	36,392.00	0.00
WORKING CAPITAL				
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	TOTAL WORKING CAPITAL	0.00	0.00	0.00
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	RESERVES GRAND TOTAL	182,715.37	182,676.58	38.79
OWNERS' EQUITY				
3800	Operating Surplus/Deficit Prior Years	(604,119.78)	(604,119.78)	0.00
	Current Year Surplus (Deficit)	125,441.24	212,025.01	(86,583.77)
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	TOTAL OWNERS' EQUITY	(478,678.54)	(392,094.77)	(86,583.77)
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	TOTAL LIABILITIES & EQUITY	1,364,867.17	1,423,631.52	(58,764.35)
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	July Actual	July Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
OPERATING INCOME								
4000 010 Assessment Income - Owners	64,648.40	89,708	(25,059.60)	516,743.20	700,384	(183,640.80)	1,148,923	632,179.80
4000 060 Assessment Income - Prorated Assessment	9,419.08	0	9,419.08	52,469.10	0	52,469.10	0	(52,469.10)
4000 015 Assessment Income - Builders	15,797.86	6,037	9,760.86	159,171.87	42,259	116,912.87	72,442	(86,729.87)
4100 065 Other Asmt - Mowing Fee	47,154.00	50,402	(3,248.00)	308,792.00	352,814	(44,022.00)	604,824	296,032.00
4000 125 Assessment Income - Working Capital Cont	16,912.50	5,638	11,274.50	66,250.01	39,466	26,784.01	67,650	1,399.99
4300 010 Finance Charges -	3,064.09	0	3,064.09	26,843.32	0	26,843.32	0	(26,843.32)
4305 000 Late Fees -	8,400.57	0	8,400.57	49,522.24	0	49,522.24	0	(49,522.24)
4325 000 Access Card Income -	70.00	0	70.00	250.00	0	250.00	0	(250.00)
4460 010 Facilities - Social Room Rental	0.00	0	0.00	100.00	0	100.00	0	(100.00)
4510 030 Non Owner Income - Shared Expense	(60,000.00)	10,000	(70,000.00)	0.00	70,000	(70,000.00)	120,000	120,000.00
4500 010 Other Income - Interest	15.85	0	15.85	194.86	0	194.86	0	(194.86)
TOTAL OPERATING INCOME	105,482.35	161,785	(56,302.65)	1,180,336.60	1,204,923	(24,586.40)	2,013,839	833,502.40
OPERATING EXPENSE								
Administrative Expenses								
5100 010 Administrative Fees - Other	0.00	833	(833.00)	2,270.70	5,831	(3,560.30)	10,000	7,729.30
5150 000 ARC Review - Expense	3,632.85	1,667	1,965.85	23,112.85	11,669	11,443.85	20,000	(3,112.85)
5250 000 Audit/Tax Preparation -	0.00	417	(417.00)	(900.00)	2,919	(3,819.00)	5,000	5,900.00
5350 000 Bank Charges -	20.00	0	20.00	40.00	0	40.00	0	(40.00)
6510 080 Clubhouse - CH Cleaning	639.00	1,250	(611.00)	3,959.00	8,750	(4,791.00)	15,000	11,041.00
5300 000 Community Events -	0.00	2,917	(2,917.00)	2,663.97	20,419	(17,755.03)	35,000	32,336.03
5750 000 Holiday Decorations -	0.00	728	(728.00)	0.00	5,096	(5,096.00)	8,732	8,732.00
5700 000 Insurance -	2,135.16	2,038	97.16	14,946.12	14,266	680.12	24,457	9,510.88
5650 020 Legal Fees - Legal Collections	0.00	1,000	(1,000.00)	811.90	7,000	(6,188.10)	12,000	11,188.10
5600 000 Management Fees -	2,828.80	3,037	(208.20)	19,224.40	21,259	(2,034.60)	36,442	17,217.60
5500 000 Meeting Expense -	0.00	67	(67.00)	0.00	469	(469.00)	800	800.00
5400 020 Office Supplies - Copies	0.00	250	(250.00)	0.00	1,750	(1,750.00)	3,000	3,000.00
5400 060 Office Supplies - Misc Office Supplies	0.00	667	(667.00)	244.68	4,669	(4,424.32)	8,000	7,755.32
5400 010 Office Supplies - Postage	0.00	167	(167.00)	4.20	1,169	(1,164.80)	2,000	1,995.80
5275 010 Professional Fees - Prof Legal	0.00	1,250	(1,250.00)	6,646.05	8,750	(2,103.95)	15,000	8,353.95
5275 005 Professional Fees - Prof Consultants	1,291.16	1,667	(375.84)	38,773.64	11,669	27,104.64	20,000	(18,773.64)
6400 055 Reserve Contribution - Road Fund	0.00	0	0.00	30,000.00	30,000	0.00	30,000	0.00
6800 015 Capital Improvements - Capital Imp Transfer	0.00	0	0.00	36,392.00	36,392	0.00	36,392	0.00
5550 000 Taxes - Property Taxes	0.00	125	(125.00)	0.00	875	(875.00)	1,500	1,500.00
Total Administrative Expenses	10,546.97	18,080	(7,533.03)	178,189.51	192,952	(14,762.49)	283,323	105,133.49
Grounds Expenses								
5850 000 Landscape - Lnds Contract	22,074.00	29,209	(7,135.00)	148,990.00	204,463	(55,473.00)	350,512	201,522.00
5850 014 Landscape - Lnds Front Yards	49,300.00	50,402	(1,102.00)	326,772.00	352,814	(26,042.00)	604,824	278,052.00
5850 030 Landscape - Irrigation Repairs	11,204.80	4,000	7,204.80	34,401.33	28,000	6,401.33	48,000	13,598.67
5850 080 Landscape - Tree Maintenance	4,785.00	1,250	3,535.00	7,507.40	8,750	(1,242.60)	15,000	7,492.60

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	July Actual	July Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
5850 010 Landscape - Lnds Extra	3,329.60	4,167	(837.40)	65,325.68	29,169	36,156.68	50,000	(15,325.68)
Total Grounds Expenses	90,693.40	89,028	1,665.40	582,996.41	623,196	(40,199.59)	1,068,336	485,339.59
Maintenance & Repairs Expense								
5140 005 Access Control - Devices	0.00	83	(83.00)	2,237.11	581	1,656.11	1,000	(1,237.11)
5140 010 Access Control - Maintenance	745.00	417	328.00	2,035.00	2,919	(884.00)	5,000	2,965.00
6450 000 Lake Management - Lke Mgmt Contract	1,650.00	1,417	233.00	11,550.00	9,919	1,631.00	17,000	5,450.00
6450 020 Lake Management - Lke Mgmt Chem/Svc	1,581.44	750	831.44	5,823.09	5,250	573.09	9,000	3,176.91
6450 015 Lake Management - Lke Repairs	0.00	83	(83.00)	0.00	581	(581.00)	1,000	1,000.00
5900 000 Maint. & Rprs - Common Area	4,849.49	2,083	2,766.49	48,601.22	14,581	34,020.22	25,000	(23,601.22)
5900 060 Maint. & Rprs - Electrical Maint.	9,213.59	3,167	6,046.59	15,605.03	22,169	(6,563.97)	38,000	22,394.97
5900 020 Maint. & Rprs - Gate Maint.	1,309.17	417	892.17	2,471.94	2,919	(447.06)	5,000	2,528.06
5900 030 Maint. & Rprs - Park/Playground Mtnc	0.00	0	0.00	400.00	0	400.00	0	(400.00)
5900 097 Maint. & Rprs - Recreation Maint.	0.00	2,083	(2,083.00)	26,045.63	14,581	11,464.63	25,000	(1,045.63)
5900 099 Maint. & Rprs - Streets/Drive	3,140.00	4,167	(1,027.00)	4,703.60	29,169	(24,465.40)	50,000	45,296.40
6610 000 Patrol Services -	0.00	1,250	(1,250.00)	0.00	8,750	(8,750.00)	15,000	15,000.00
6610 005 Patrol Services - Patrol Contract	12,834.86	5,833	7,001.86	51,714.26	40,831	10,883.26	70,000	18,285.74
6150 020 Pest Control - Mosquito Spray	930.00	292	638.00	1,860.00	2,044	(184.00)	3,500	1,640.00
6650 000 Signs and Monuments -	15,829.84	1,250	14,579.84	15,829.84	8,750	7,079.84	15,000	(829.84)
6650 005 Signs and Monuments - Traffic Signs	250.00	2,083	(1,833.00)	5,036.04	14,581	(9,544.96)	25,000	19,963.96
6500 000 Pool - Contract	8,100.00	5,250	2,850.00	25,188.00	36,750	(11,562.00)	63,000	37,812.00
6500 065 Pool - Furniture	0.00	698	(698.00)	0.00	4,886	(4,886.00)	8,374	8,374.00
6500 010 Pool - Repairs	2,658.04	2,456	202.04	4,397.04	17,192	(12,794.96)	29,470	25,072.96
6500 020 Pool - Supplies	0.00	133	(133.00)	312.96	931	(618.04)	1,591	1,278.04
Total Maintenance & Repairs Expense	63,091.43	33,912	29,179.43	223,810.76	237,384	(13,573.24)	406,935	183,124.24
Utilities Expense								
5950 000 Electricity - Common Area Electric	2,977.07	1,086	1,891.07	8,490.86	7,602	888.86	13,026	4,535.14
5950 010 Electricity - Streetlights	1,019.84	1,423	(403.16)	7,160.05	9,961	(2,800.95)	17,078	9,917.95
6075 000 Gas -	21.95	23	(1.05)	145.26	161	(15.74)	280	134.74
6500 030 Pool - Phone	354.88	444	(89.12)	2,501.99	3,108	(606.01)	5,329	2,827.01
6000 010 Water - Irrigation Water	23,360.58	4,330	19,030.58	50,532.93	30,310	20,222.93	51,961	1,428.07
Total Utilities Expense	27,734.32	7,306	20,428.32	68,831.09	51,142	17,689.09	87,674	18,842.91
Capital Expenditures								
Capital Improvements -	0.00	13,750	(13,750.00)	1,067.59	96,250	(95,182.41)	165,000	163,932.41
Total Capital Expenditures	0.00	13,750	(13,750.00)	1,067.59	96,250	(95,182.41)	165,000	163,932.41
TOTAL OPERATING EXPENSE	192,066.12	162,076	29,990.12	1,054,895.36	1,200,924	(146,028.64)	2,011,268	956,372.64

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	July Actual	July Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
CURRENT YEAR NET INCOME / (LOSS)	(86,583.77)	(291)	(86,292.77)	125,441.24	3,999	121,442.24	2,571	(122,870.24)

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	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019	Jan 2020	Feb 2020	Mar 2020	Apr 2020	May 2020	Jun 2020	Jul 2020	Total Activity
OPERATING INCOME													
4000 010 Assessment Income - Owners	0	0	536,950	50,898	50,898	129,637	64,270	64,383	64,508	64,649	64,649	64,648	1,155,489
4000 060 Assessment Income - Prorated Assessment	0	0	0	0	0	652	1,044	1,842	32,963	1,395	5,155	9,419	52,469
4000 015 Assessment Income - Builders	0	0	211,013	29,242	29,242	23,396	22,469	22,474	22,474	22,474	30,089	15,798	428,669
4000 061 Assessment Income - Prorated Asmt-BLDRS	0	0	0	0	0	5,963	0	13,419	(19,382)	0	0	0	0
4100 065 Other Asmt - Mowing Fee	0	0	369,837	40,276	40,530	42,224	43,123	43,181	44,254	44,428	44,428	47,154	759,435
4100 070 Other Asmt - Prorated Mowing Fee	0	0	0	0	0	1,056	1,249	663	(2,967)	0	0	0	0
4000 125 Assessment Income - Working Capital Cont	0	0	68,684	513	0	16,144	9,071	6,236	5,236	5,586	7,064	16,913	135,446
4300 010 Finance Charges -	0	0	21,535	1,850	1,393	9,007	2,856	2,665	6,968	1,612	672	3,064	51,621
4305 000 Late Fees -	0	0	0	0	0	49,592	(449)	(1,583)	(894)	(3,620)	(1,924)	8,401	49,522
4325 000 Access Card Income -	0	0	1,285	0	35	0	0	0	0	0	180	70	1,570
4400 000 Capitalization Fees -	0	0	0	0	4,100	0	(100)	0	0	0	0	0	4,100
4460 010 Facilities - Social Room Rental	0	0	500	0	0	200	0	0	0	0	0	0	600
4510 030 Non Owner Income - Shared Expense	0	0	95,995	0	0	0	0	60,000	0	0	0	(60,000)	95,995
4500 010 Other Income - Interest	0	0	0	4	6	11	23	22	63	42	18	16	204
TOTAL OPERATING INCOME	0	0	1,305,799	122,783	126,204	277,880	143,556	213,301	153,223	136,565	150,330	105,482	2,735,122
OPERATING EXPENSE													
Administrative Expenses													
5100 010 Administrative Fees - Other	0	0	3,027	341	4,074	594	0	1,015	97	469	95	0	9,713
5150 000 ARC Review - Expense	0	0	39,594	0	5,875	0	0	0	10,480	8,500	500	3,633	68,581
5250 000 Audit/Tax Preparation -	0	0	1,815	900	0	(900)	0	0	0	0	0	0	1,815
5350 000 Bank Charges -	0	0	(25)	0	0	10	0	0	(10)	20	0	20	15
6510 080 Clubhouse - CH Cleaning	0	0	7,427	0	1,917	764	639	0	1,278	639	0	639	13,303
5300 000 Community Events -	0	0	31,091	0	590	0	7,967	(5,303)	0	0	0	0	34,345
5750 000 Holiday Decorations -	0	0	0	4,366	3,826	0	0	0	0	0	0	0	8,192
5650 000 Insurance -	0	0	14,625	1,434	1,434	2,135	2,135	2,135	2,135	2,135	2,135	2,135	32,440
5650 020 Legal Fees - Legal Collections	0	0	1,738	0	0	0	0	0	0	812	0	0	2,549
5600 000 Management Fees -	0	0	41,051	3,733	2,733	2,733	2,733	2,733	2,733	2,733	2,733	2,829	66,740
5500 000 Meeting Expense -	0	0	413	0	0	0	0	0	0	0	0	0	413
5400 020 Office Supplies - Copies	0	0	826	0	598	0	0	0	0	0	0	0	1,424
5400 060 Office Supplies - Misc Office Supplies	0	0	4,289	0	0	0	0	0	0	245	0	0	4,533
5400 010 Office Supplies - Postage	0	0	1,373	0	0	4	0	0	0	0	0	0	1,377
5275 010 Professional Fees - Prof Legal	0	0	6,619	0	0	0	0	4,262	618	720	1,046	0	13,265
5650 000 Legal Fees - Legal Corporate	0	0	0	3,266	3,185	278	2,619	(2,897)	0	0	0	0	6,450
5275 005 Professional Fees - Prof Consultants	0	0	123,954	0	2,025	2,710	29,937	744	1,191	2,900	0	1,291	164,753
6400 055 Reserve Contribution - Road Fund	0	0	30,000	0	0	30,000	0	0	0	0	0	0	60,000
6800 015 Capital Improvements - Capital Imp Transfer	0	0	0	0	0	36,392	0	0	0	0	0	0	36,392
Total Administrative Expenses	0	0	307,815	14,040	26,257	74,720	46,030	2,689	18,522	19,173	6,509	10,547	526,301
Grounds Expenses													
5850 000 Landscape - Lnds Contract	0	0	152,534	20,146	36,917	20,146	21,354	21,354	21,354	21,354	21,354	22,074	358,587
5850 014 Landscape - Lnds Front Yards	0	0	342,606	42,572	84,448	44,660	45,008	45,936	46,690	47,212	47,966	49,300	796,398
5850 030 Landscape - Irrigation Repairs	0	0	25,245	602	9,251	6,375	849	788	1,674	8,390	5,120	11,205	69,499
5850 080 Landscape - Tree Maintenance	0	0	22,473	1,500	2,865	722	0	2,000	0	0	0	4,785	34,345
5850 010 Landscape - Lnds Extra	0	0	124,126	26,307	12,416	0	1,561	0	12,157	20,948	27,330	3,330	228,175

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	Aug 2019	Sep 2019	Oct 2019	Nov 2019	Dec 2019	Jan 2020	Feb 2020	Mar 2020	Apr 2020	May 2020	Jun 2020	Jul 2020	Total Activity
Total Grounds Expenses	0	0	666,983	91,127	145,897	71,904	68,773	70,078	81,874	97,904	101,770	90,693	1,487,004
Maintenance & Repairs Expense													
Access Control - Devices	0	0	200	0	0	0	1,499	0	0	738	0	0	2,437
Access Control - Maintenance	0	0	0	0	0	0	525	125	320	320	0	745	2,035
Lake Management - Lke Mgmt Contract	0	0	15,288	1,262	1,262	1,650	1,650	1,650	1,650	1,650	1,650	1,650	29,362
Lake Management - Lke Mgmt Chem/Svc	0	0	6,351	2,062	1,596	831	842	730	736	514	589	1,581	15,832
Lake Management - Lke Repairs	0	0	1,139	0	0	0	0	0	0	0	0	0	1,139
Maint. & Rprs - Common Area	0	0	14,534	0	10,392	0	29,962	8,873	531	3,786	600	4,849	73,527
Maint. & Rprs - Electrical Maint.	0	0	0	0	0	0	0	0	5,536	855	0	9,214	15,605
Maint. & Rprs - Gate Maint.	0	0	6,447	6,788	0	0	105	0	0	467	590	1,309	15,707
Maint. & Rprs - Park/Playground Mtn	0	0	2,237	0	0	0	400	0	0	0	0	0	2,637
Maint. & Rprs - Recreation Maint.	0	0	28,976	0	0	0	1,003	669	4,774	19,600	0	0	55,022
Maint. & Rprs - Streets/Drive	0	0	19,800	0	0	0	1,564	0	0	0	0	0	24,504
Patrol Services -	0	0	31,282	1,277	0	0	0	0	0	0	0	0	32,559
Patrol Services - Patrol Contract	0	0	33,766	0	0	0	0	19,526	6,468	12,886	0	12,835	85,481
Pest Control - Mosquito Spray	0	0	2,384	0	0	0	0	0	0	515	415	930	4,244
Signs and Monuments -	0	0	29,837	0	0	0	0	0	0	0	0	15,830	45,667
Signs and Monuments - Traffic Signs	0	0	38,090	0	0	0	3,836	0	0	0	950	250	43,126
Pool - Contract	0	0	29,497	625	625	625	625	625	0	1,200	14,013	8,100	55,935
Pool - Furniture	0	0	7,893	0	0	0	0	0	0	0	0	0	7,893
Pool - Repairs	0	0	17,127	0	0	1,614	0	0	0	125	0	2,658	21,524
Pool - Supplies	0	0	1,301	0	0	0	0	0	0	0	313	0	1,614
Total Maintenance & Repairs Expense	0	0	286,150	12,014	13,875	4,720	42,010	32,197	20,016	42,656	19,120	63,091	535,849
Utilities Expense													
Electricity - Common Area Electric	0	0	9,377	164	1,046	172	747	1,197	1,251	1,083	1,064	2,977	19,078
Electricity - Streetlights	0	0	11,881	1,010	1,077	2,151	(71)	1,013	1,014	1,014	1,020	1,020	21,128
Gas -	0	0	213	22	21	19	21	20	20	22	20	22	401
Pool - Phone	0	0	4,230	372	340	358	358	358	357	358	357	355	7,444
Water - Irrigation Water	0	0	50,024	2,606	9,116	7,436	320	7,668	4,268	7,926	(446)	23,361	112,279
Total Utilities Expense	0	0	75,724	4,174	11,601	10,136	1,376	10,257	6,910	10,402	2,016	27,734	160,330
Capital Expenditures													
Capital Improvements -	0	0	58,397	18,620	0	0	0	0	1,068	0	0	0	78,085
Total Capital Expenditures	0	0	58,397	18,620	0	0	0	0	1,068	0	0	0	78,085
TOTAL OPERATING EXPENSE	0	0	1,395,069	139,974	197,630	161,480	158,188	115,220	128,390	170,135	129,415	192,066	2,787,569
CURRENT YEAR NET INCOME / (LOSS)	0	0	(89,270)	(17,192)	(71,426)	116,400	(14,633)	98,081	24,833	(33,570)	20,914	(86,584)	(52,447)