

Harper's Preserve Community Association Inc.
11/30/2020

<u><i>Included Reports</i></u>	<u><i>Copies</i></u>
Comparative Balance Sheet	1
Income & Expense Statement	1
Income & Expense Spreadsheet	1

c/o LEAD Association Mgmt
13231 Champion Forest Dr #112
Houston TX 77069

		Current Month	Prior Month	Variance
ASSETS				
OPERATING ACCOUNTS				
1010	Operating Account-CIT Bank	111,068.53	111,699.95	(631.42)
1090	Due To/From Operating	(50,000.00)	0.00	(50,000.00)
	TOTAL OPERATING ACCOUNTS	61,068.53	111,699.95	(50,631.42)
RESERVE ACCOUNTS				
1510	Reserve Account - CIT Bank	132,848.51	182,822.02	(49,973.51)
1590	Due To/From Reserve	50,000.00	0.00	50,000.00
	TOTAL RESERVES	182,848.51	182,822.02	26.49
ACCOUNTS RECEIVABLE				
1210	A/R Assessments	167,126.90	197,400.51	(30,273.61)
1230	A/R Late Fee/Finance Charges	65,775.44	70,098.52	(4,323.08)
1240	A/R Closing Contributions	2,930.21	2,930.21	0.00
1245	A/R Foundation Fees	1,925.20	1,925.20	0.00
1250	A/R Legal Fees	19,797.73	15,986.68	3,811.05
1265	A/R Mow/Lands Maint Fees	826.07	826.07	0.00
1270	A/R Admin Fees	4,368.05	5,201.57	(833.52)
1290	A/R Miscellaneous	775.02	775.02	0.00
1295	Allowance - Doubtful Accounts	(8,200.00)	(8,200.00)	0.00
	TOTAL ACCOUNTS RECEIVABLE	255,324.62	286,943.78	(31,619.16)
A/R OTHER				
1300 000	A/R Other -	4,140.00	4,140.00	0.00
	TOTAL A/R OTHER	4,140.00	4,140.00	0.00
PREPAID EXPENSES				
1600 010	Prepaid Expenses - Prepaid Insurance	26,109.13	28,595.71	(2,486.58)
1600 050	Prepaid Expenses - Prepaid Electric	793.20	1,558.75	(765.55)
	TOTAL PREPAID EXPENSES	26,902.33	30,154.46	(3,252.13)
PREPAID DEPOSITS				
1650 020	Prepaid Deposits - Electric	686.00	686.00	0.00
	TOTAL PREPAID DEPOSITS	686.00	686.00	0.00
FIXED ASSETS				
1700 000	Fixed Assets - Fixed Assets	441,220.54	441,220.54	0.00
1700 015	Fixed Assets - Roads and Paving	307,393.91	307,393.91	0.00
1700 025	Fixed Assets - Signs	10,213.39	10,213.39	0.00
1700 040	Fixed Assets - Accmltd Depreciation	(227,648.50)	(227,648.50)	0.00
	TOTAL FIXED ASSETS	531,179.34	531,179.34	0.00
	TOTAL ASSETS	1,062,149.33	1,147,625.55	(85,476.22)

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		Current Month	Prior Month	Variance
LIABILITIES & EQUITY				
LIABILITIES				
2200	Accounts Payable-Current Year	57,129.94	35,297.00	21,832.94
2215	Other Payables - Due to Mgmt Company	1,203.00	588.00	615.00
2226 006	Other Payables - CE Fees due to POA	1,950.00	1,950.00	0.00
2300 010	Refundable Deposits - Pool	23,000.00	22,000.00	1,000.00
2300 020	Refundable Deposits - Clubhouse	450.00	450.00	0.00
2400	Prepaid Assessments	115,367.81	33,018.06	82,349.75
2550	Unearned Assessment	138,523.89	277,045.40	(138,521.51)
	TOTAL ACCOUNTS PAYABLE	337,624.64	370,348.46	(32,723.82)
TO/FROM AFFILIATES				
2760 000	Due To/From Developer - Due To/From Develop	1,014,515.64	1,014,515.64	0.00
	TOTAL TO/FROM AFFILIATES	1,014,515.64	1,014,515.64	0.00
	TOTAL LIABILITIES	1,352,140.28	1,384,864.10	(32,723.82)
RESERVES				
3100 000	Reserve - P/Y Contribution	116,004.67	116,004.67	0.00
3100 010	Reserve - C/Y Contribution	30,000.00	30,000.00	0.00
3100 030	Reserve - Interest	451.84	425.35	26.49
	TOTAL RESERVES	146,456.51	146,430.02	26.49
CAPITAL IMPROVEMENT FUND				
3300 015	Capital Improvement - C/Y Contribution	36,392.00	36,392.00	0.00
	TOTAL CAPITAL IMPROVEMENT FUND	36,392.00	36,392.00	0.00
WORKING CAPITAL				
	TOTAL WORKING CAPITAL	0.00	0.00	0.00
	RESERVES GRAND TOTAL	182,848.51	182,822.02	26.49
OWNERS' EQUITY				
3800	Operating Surplus/Deficit Prior Years	(604,119.78)	(604,119.78)	0.00
	Current Year Surplus (Deficit)	131,280.32	184,059.21	(52,778.89)
	TOTAL OWNERS' EQUITY	(472,839.46)	(420,060.57)	(52,778.89)
	TOTAL LIABILITIES & EQUITY	1,062,149.33	1,147,625.55	(85,476.22)

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	November Actual	November Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
OPERATING INCOME								
4000 010 Assessment Income - Owners	64,648.40	89,708	(25,059.60)	775,336.80	1,059,216	(283,879.20)	1,148,923	373,586.20
4000 060 Assessment Income - Prorated Assessment	5,899.12	0	5,899.12	81,215.93	0	81,215.93	0	(81,215.93)
4000 015 Assessment Income - Builders	23,413.11	6,037	17,376.11	251,884.73	66,407	185,477.73	72,442	(179,442.73)
4100 065 Other Asmt - Mowing Fee	50,460.00	50,402	58.00	504,716.00	554,422	(49,706.00)	604,824	100,108.00
4000 125 Assessment Income - Working Capital Cont	5,073.75	5,638	(564.25)	110,632.51	62,018	48,614.51	67,650	(42,982.51)
4300 010 Finance Charges -	1,952.60	0	1,952.60	33,171.06	0	33,171.06	0	(33,171.06)
4305 000 Late Fees -	(445.76)	0	(445.76)	54,067.75	0	54,067.75	0	(54,067.75)
4325 000 Access Card Income -	35.00	0	35.00	465.00	0	465.00	0	(465.00)
4460 010 Facilities - Social Room Rental	0.00	0	0.00	100.00	0	100.00	0	(100.00)
4510 030 Non Owner Income - Shared Expense	0.00	10,000	(10,000.00)	0.00	110,000	(110,000.00)	120,000	120,000.00
4500 010 Other Income - Interest	5.71	0	5.71	227.20	0	227.20	0	(227.20)
TOTAL OPERATING INCOME	151,041.93	161,785	(10,743.07)	1,811,816.98	1,852,063	(40,246.02)	2,013,839	202,022.02
OPERATING EXPENSE								
Administrative Expenses								
5100 010 Administrative Fees - Admin Other	227.00	833	(606.00)	5,382.14	9,163	(3,780.86)	10,000	4,617.86
5150 000 ARC Review - ARC Review Expense	5,020.88	1,667	3,353.88	34,073.73	18,337	15,736.73	20,000	(14,073.73)
5250 000 Audit/Tax Preparation -	0.00	417	(417.00)	(900.00)	4,587	(5,487.00)	5,000	5,900.00
5350 000 Bank Charges -	0.00	0	0.00	50.00	0	50.00	0	(50.00)
6510 080 Clubhouse - CH Cleaning	1,278.00	1,250	28.00	7,154.00	13,750	(6,596.00)	15,000	7,846.00
5300 000 Community Events -	0.00	2,917	(2,917.00)	2,663.97	32,087	(29,423.03)	35,000	32,336.03
5750 000 Holiday Decorations -	0.00	728	(728.00)	4,339.35	8,008	(3,668.65)	8,732	4,392.65
5700 000 Insurance -	2,486.58	2,038	448.58	24,013.87	22,418	1,595.87	24,457	443.13
5650 020 Legal Fees - Legal Collections	(86.36)	1,000	(1,086.36)	0.00	11,000	(11,000.00)	12,000	12,000.00
5600 000 Management Fees -	3,478.80	3,037	441.80	31,194.80	33,407	(2,212.20)	36,442	5,247.20
5500 000 Meeting Expense -	0.00	67	(67.00)	0.00	737	(737.00)	800	800.00
5400 020 Office Supplies - Copies	0.00	250	(250.00)	0.00	2,750	(2,750.00)	3,000	3,000.00
5400 060 Office Supplies - Misc Office Supplies	3,572.54	667	2,905.54	4,484.10	7,337	(2,852.90)	8,000	3,515.90
5400 010 Office Supplies - Postage	180.80	167	13.80	697.10	1,837	(1,139.90)	2,000	1,302.90
5275 010 Professional Fees - Prof Legal	8,421.68	1,250	7,171.68	18,085.85	13,750	4,335.85	15,000	(3,085.85)
5275 005 Professional Fees - Prof Consultants	1,000.00	1,667	(667.00)	41,452.36	18,337	23,115.36	20,000	(21,452.36)
6400 055 Reserve Contribution - Road Fund	0.00	0	0.00	30,000.00	30,000	0.00	30,000	0.00
6800 015 Capital Improvements - Capital Imp Transfer	0.00	0	0.00	36,392.00	36,392	0.00	36,392	0.00
5550 000 Taxes - Property Taxes	0.00	125	(125.00)	0.00	1,375	(1,375.00)	1,500	1,500.00
Total Administrative Expenses	25,579.92	18,080	7,499.92	239,083.27	265,272	(26,188.73)	283,323	44,239.73
Grounds Expenses								
5850 000 Landscape - Lnds Contract	23,994.00	29,209	(5,215.00)	237,046.00	321,299	(84,253.00)	350,512	113,466.00
5850 014 Landscape - Lnds Front Yards	51,330.00	50,402	928.00	529,308.00	554,422	(25,114.00)	604,824	75,516.00
5850 030 Landscape - Irrigation Repairs	5,424.18	4,000	1,424.18	51,622.39	44,000	7,622.39	48,000	(3,622.39)
5850 080 Landscape - Tree Maintenance	0.00	1,250	(1,250.00)	16,842.40	13,750	3,092.40	15,000	(1,842.40)

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5850 010 Landscape - Lnds Extra	30,880.51	4,167	26,713.51	110,903.49	45,837	65,066.49	50,000	(60,903.49)
Total Grounds Expenses	111,628.69	89,028	22,600.69	945,722.28	979,308	(33,585.72)	1,068,336	122,613.72
Maintenance & Repairs Expense								
5140 005 Access Control - Devices	0.00	83	(83.00)	2,975.54	913	2,062.54	1,000	(1,975.54)
5140 010 Access Control - Access Cntrl Maint.	920.49	417	503.49	3,915.49	4,587	(671.51)	5,000	1,084.51
6450 000 Lake Management - Lke Mgmt Contract	1,650.00	1,417	233.00	18,150.00	15,587	2,563.00	17,000	(1,150.00)
6450 020 Lake Management - Lke Mgmt Chem/Svc	1,018.40	750	268.40	10,205.44	8,250	1,955.44	9,000	(1,205.44)
6450 015 Lake Management - Lke Repairs	0.00	83	(83.00)	0.00	913	(913.00)	1,000	1,000.00
5900 000 Maint. & Rprs - Common Area Mtn/Rpr	362.02	2,083	(1,720.98)	53,944.24	22,913	31,031.24	25,000	(28,944.24)
5900 060 Maint. & Rprs - Electrical Maint.	8,091.33	3,167	4,924.33	42,085.12	34,837	7,248.12	38,000	(4,085.12)
5900 020 Maint. & Rprs - Gate Maint.	390.00	417	(27.00)	5,457.44	4,587	870.44	5,000	(457.44)
5900 030 Maint. & Rprs - Park/Playground Mtnc	0.00	0	0.00	400.00	0	400.00	0	(400.00)
5900 097 Maint. & Rprs - Recreation Maint.	12,308.00	2,083	10,225.00	40,040.14	22,913	17,127.14	25,000	(15,040.14)
5900 099 Maint. & Rprs - Streets/Drive	2,915.00	4,167	(1,252.00)	11,108.60	45,837	(34,728.40)	50,000	38,891.40
6610 000 Patrol Services -	0.00	1,250	(1,250.00)	0.00	13,750	(13,750.00)	15,000	15,000.00
6610 005 Patrol Services - Patrol Contract	7,761.60	5,833	1,928.60	74,612.66	64,163	10,449.66	70,000	(4,612.66)
6150 020 Pest Control - Mosquito Spray	415.00	292	123.00	3,205.00	3,212	(7.00)	3,500	295.00
6650 000 Signs and Monuments -	14,350.00	1,250	13,100.00	33,229.90	13,750	19,479.90	15,000	(18,229.90)
6650 005 Signs and Monuments - Traffic Signs	0.00	2,083	(2,083.00)	7,257.44	22,913	(15,655.56)	25,000	17,742.56
6500 000 Pool - Contract	1,200.00	5,250	(4,050.00)	34,538.00	57,750	(23,212.00)	63,000	28,462.00
6500 065 Pool - Furniture	0.00	698	(698.00)	0.00	7,678	(7,678.00)	8,374	8,374.00
6500 010 Pool - Repairs	275.00	2,456	(2,181.00)	4,672.04	27,016	(22,343.96)	29,470	24,797.96
6500 020 Pool - Supplies	0.00	133	(133.00)	312.96	1,463	(1,150.04)	1,591	1,278.04
Total Maintenance & Repairs Expense	51,656.84	33,912	17,744.84	346,110.01	373,032	(26,921.99)	406,935	60,824.99
Utilities Expense								
5950 000 Electricity - Common Area Electric	2,772.98	1,086	1,686.98	15,378.01	11,946	3,432.01	13,026	(2,352.01)
5950 010 Electricity - Streetlights	1,080.44	1,423	(342.56)	12,276.72	15,653	(3,376.28)	17,078	4,801.28
6075 000 Gas -	43.80	23	20.80	364.72	253	111.72	280	(84.72)
6500 030 Pool - Phone	358.52	444	(85.48)	5,339.73	4,884	455.73	5,329	(10.73)
6000 010 Water - Irrigation Water	10,699.63	4,330	6,369.63	115,194.33	47,630	67,564.33	51,961	(63,233.33)
Total Utilities Expense	14,955.37	7,306	7,649.37	148,553.51	80,366	68,187.51	87,674	(60,879.51)
Capital Expenditures								
Capital Improvements -	0.00	13,750	(13,750.00)	1,067.59	151,250	(150,182.41)	165,000	163,932.41
Total Capital Expenditures	0.00	13,750	(13,750.00)	1,067.59	151,250	(150,182.41)	165,000	163,932.41
TOTAL OPERATING EXPENSE	203,820.82	162,076	41,744.82	1,680,536.66	1,849,228	(168,691.34)	2,011,268	330,731.34

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	November Actual	November Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
CURRENT YEAR NET INCOME / (LOSS)	(52,778.89)	(291)	(52,487.89)	131,280.32	2,835	128,445.32	2,571	(128,709.32)

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	Dec 2019	Jan 2020	Feb 2020	Mar 2020	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Total Activity
OPERATING INCOME													
4000 010 Assessment Income - Owners	50,898	129,637	64,270	64,383	64,508	64,649	64,648	64,648	64,648	64,648	64,648	64,648	826,235
4000 060 Assessment Income - Prorated Assessment	0	652	1,044	1,842	32,963	1,395	5,155	9,419	5,669	15,881	1,297	5,899	81,216
4000 015 Assessment Income - Builders	29,242	23,396	22,469	22,474	22,474	30,089	15,798	22,474	23,413	23,413	23,413	23,413	281,127
4000 061 Assessment Income - Prorated Asmt-BLDRS	0	5,963	0	13,419	(19,382)	0	0	0	0	0	0	0	0
4100 065 Other Asmt - Mowing Fee	40,530	42,224	43,123	43,181	44,254	44,428	47,154	47,502	47,502	47,502	50,460	50,460	545,246
4100 070 Other Asmt - Prorated Mowing Fee	0	1,056	1,249	663	(2,967)	0	0	0	0	0	0	0	0
4000 125 Assessment Income - Working Capital Cont	0	16,144	9,071	6,236	5,236	5,586	16,913	16,913	5,638	16,759	5,074	5,074	110,633
4300 010 Finance Charges -	1,393	9,007	2,856	2,665	6,988	1,612	672	3,064	2,593	(46)	1,828	1,953	34,564
4305 000 Late Fees -	0	49,592	(449)	(1,583)	(894)	(3,620)	(1,924)	8,401	(152)	(2,636)	7,779	(446)	54,068
4325 000 Access Card Income -	35	0	0	0	0	0	180	70	145	0	35	35	500
4400 000 Capitalization Fees -	4,100	0	0	0	0	0	0	0	0	0	0	0	4,100
4460 010 Facilities - Social Room Rental	0	200	(100)	0	0	0	0	0	0	0	0	0	100
4510 030 Non Owner Income - Shared Expense	0	0	0	60,000	0	0	(60,000)	0	0	0	0	0	0
4500 010 Other Income - Interest	6	11	23	22	63	42	18	16	11	9	7	6	233
TOTAL OPERATING INCOME	126,204	277,880	143,556	213,301	153,223	136,565	150,330	105,482	159,803	154,409	166,226	151,042	1,938,021
OPERATING EXPENSE													
Administrative Expenses													
5100 010 Administrative Fees - Admin Other	4,074	594	0	1,015	97	469	95	0	0	2,414	470	227	9,457
5150 000 ARC Review - ARC Review Expense	5,875	0	0	0	10,480	8,500	500	3,633	0	4,790	1,150	5,021	39,949
5250 000 Audit/Tax Preparation -	0	(900)	0	0	0	0	0	0	0	0	0	0	(900)
5350 000 Bank Charges -	0	10	0	0	(10)	20	0	20	10	0	0	0	50
6510 080 Clubhouse - CH Cleaning	1,917	764	639	0	1,278	639	0	639	639	1,278	0	1,278	9,071
5300 000 Community Events -	590	0	7,967	(5,303)	0	0	0	0	0	0	0	0	3,254
5750 000 Holiday Decorations -	3,826	0	0	0	0	0	0	0	0	0	0	0	8,165
5700 000 Insurance -	1,434	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,135	2,311	2,487	25,448
5650 020 Legal Fees - Legal Collections	0	0	0	0	0	812	0	0	(812)	86	0	(86)	0
5600 000 Management Fees -	2,733	2,733	2,733	2,733	2,733	2,733	2,733	2,829	2,829	2,829	2,834	3,479	33,927
5400 020 Office Supplies - Copies	598	0	0	0	0	0	0	0	0	0	0	0	598
5400 060 Office Supplies - Misc Office Supplies	0	0	0	0	0	245	0	0	288	379	0	3,573	4,484
5400 010 Office Supplies - Postage	0	4	0	0	0	0	0	0	0	512	0	181	697
5275 010 Professional Fees - Prof Legal	0	0	0	4,262	618	720	1,046	0	870	100	2,048	8,422	18,086
5650 000 Legal Fees - Legal Corporate	3,185	278	2,619	(2,897)	0	0	0	0	0	0	0	0	3,185
5275 005 Professional Fees - Prof Consultants	2,025	2,710	29,937	744	1,191	2,900	0	1,291	838	550	291	1,000	43,478
6400 055 Reserve Contribution - Road Fund	0	30,000	0	0	0	0	0	0	0	0	0	0	30,000
6800 015 Capital Improvements - Capital Imp Transfer	0	36,392	0	0	0	0	0	0	0	0	0	0	36,392
Total Administrative Expenses	26,257	74,720	46,030	2,689	18,522	19,173	6,509	10,547	6,797	19,413	9,104	25,580	265,340
Grounds Expenses													
5850 000 Landscape - Lnds Contract	36,917	20,146	21,354	21,354	21,354	21,354	21,354	22,074	21,354	21,354	21,354	23,994	273,963
5850 014 Landscape - Lnds Front Yards	84,448	44,660	45,008	45,936	46,690	47,212	47,966	49,300	49,648	50,518	51,040	51,330	613,756

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Landscape - Irrigation Repairs	9,251	6,375	849	788	1,674	8,390	5,120	11,205	7,226	3,328	1,243	5,424	60,873
Landscape - Tree Maintenance	2,865	722	0	2,000	0	0	0	4,785	2,475	1,240	5,620	0	19,707
Landscape - Lnds Extra	12,416	0	1,561	0	12,157	20,948	27,330	3,330	10,359	4,339	0	30,881	123,320
Total Grounds Expenses	145,897	71,904	68,773	70,078	81,874	97,904	101,770	90,693	91,062	80,778	79,257	111,629	1,091,620
Maintenance & Repairs Expense													
Access Control - Devices	0	0	1,499	0	0	738	0	0	0	738	0	0	2,976
Access Control - Access Cntrl Maint.	0	0	525	125	320	320	0	745	320	640	0	920	3,915
Lake Management - Lke Mgmt Contract	1,262	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	19,412
Lake Management - Lke Mgmt Chem/Svc	1,596	831	842	730	736	514	589	1,581	456	1,859	1,050	1,018	11,802
Maint. & Rprs - Common Area Mtn/Rpr	10,392	0	29,962	8,873	531	3,786	600	4,849	4,731	0	250	362	64,336
Maint. & Rprs - Electrical Maint.	0	0	0	0	5,536	855	0	9,214	0	0	18,389	8,091	42,085
Maint. & Rprs - Gate Maint.	0	0	105	0	0	467	590	1,309	1,162	0	1,434	390	5,457
Maint. & Rprs - Park/Playground Mtn	0	0	400	0	0	0	0	0	0	0	0	0	400
Maint. & Rprs - Recreation Maint.	0	0	1,003	669	4,774	19,600	0	0	0	1,137	550	12,308	40,040
Maint. & Rprs - Streets/Drive	0	0	1,564	0	0	0	0	3,140	0	0	3,490	2,915	11,109
Patrol Services - Patrol Contract	0	0	0	19,526	6,468	12,886	0	12,835	3,830	7,476	3,830	7,762	74,613
Pest Control - Mosquito Spray	0	0	0	0	0	515	415	930	0	415	515	415	3,205
Signs and Monuments - Traffic Signs	0	0	0	0	0	0	15,830	0	0	460	2,590	14,350	33,230
Signs and Monuments - Traffic Signs	0	0	3,836	0	0	0	950	250	0	0	2,221	0	7,257
Pool - Contract	625	625	625	625	0	1,200	14,013	8,100	6,050	600	1,500	1,200	35,163
Pool - Repairs	0	1,614	0	0	0	125	0	2,658	0	0	0	275	4,672
Pool - Supplies	0	0	0	0	0	0	313	0	0	0	0	0	313
Total Maintenance & Repairs Expense	13,875	4,720	42,010	32,197	20,016	42,656	19,120	63,091	18,199	14,975	37,469	51,657	359,985
Utilities Expense													
Electricity - Common Area Electric	1,046	172	747	1,197	1,251	1,083	1,064	2,977	1,702	1,182	1,230	2,773	16,424
Electricity - Streetlights	1,077	2,151	(71)	1,013	1,014	1,014	1,020	1,020	1,028	1,975	1,033	1,080	13,353
Gas -	21	19	21	20	20	22	20	22	22	109	45	44	386
Pool - Phone	340	358	358	358	357	358	357	355	852	359	1,268	359	5,680
Water - Irrigation Water	9,116	7,436	320	7,668	4,268	7,926	(446)	23,361	14,291	21,396	18,275	10,700	124,311
Total Utilities Expense	11,601	10,136	1,376	10,257	6,910	10,402	2,016	27,734	17,895	25,021	21,851	14,955	160,154
Capital Expenditures													
Capital Improvements -	0	0	0	0	1,068	0	0	0	0	0	0	0	1,068
Total Capital Expenditures	0	0	0	0	1,068	0	0	0	0	0	0	0	1,068
TOTAL OPERATING EXPENSE	197,630	161,480	158,188	115,220	128,390	170,135	129,415	192,066	133,953	140,186	147,681	203,821	1,878,167
CURRENT YEAR NET INCOME / (LOSS)	(71,426)	116,400	(14,633)	98,081	24,833	(33,570)	20,914	(86,584)	25,849	14,223	18,546	(52,779)	59,854

