

Harper's Preserve Community Association Inc.
12/31/2021

<u><i>Included Reports</i></u>	<u><i>Copies</i></u>
Comparative Balance Sheet	1
Income & Expense Statement	1
Income & Expense Spreadsheet	1

c/o LEAD Association Mgmt
13231 Champion Forest Dr #112
Houston TX 77069

		Current Month	Prior Month	Variance
ASSETS				
OPERATING ACCOUNTS				
1009	Operating Account	651,375.79	723,177.47	(71,801.68)
	TOTAL OPERATING ACCOUNTS	651,375.79	723,177.47	(71,801.68)
RESERVE ACCOUNTS				
1510	Reserve Account - CIT Bank	183,156.22	183,132.89	23.33
	TOTAL RESERVES	183,156.22	183,132.89	23.33
ACCOUNTS RECEIVABLE				
1210	A/R Assessments	90,875.23	106,994.15	(16,118.92)
1215	A/R Builder Asmts	8,880.40	0.00	8,880.40
1230	A/R Late Fee/Finance Charges	52,627.91	53,771.68	(1,143.77)
1240	A/R Closing Contributions	1,698.19	5,098.46	(3,400.27)
1250	A/R Legal Fees	34,226.25	32,385.25	1,841.00
1265	A/R Mow/Lands Maint Fees	826.07	826.07	0.00
1270	A/R Admin Fees	1,619.58	1,896.48	(276.90)
1290	A/R Miscellaneous	781.99	795.02	(13.03)
1295	Allowance - Doubtful Accounts	(5,214.25)	(8,200.00)	2,985.75
	TOTAL ACCOUNTS RECEIVABLE	186,321.37	193,567.11	(7,245.74)
A/R OTHER				
1300 000	A/R Other -	6,490.00	6,490.00	0.00
	TOTAL A/R OTHER	6,490.00	6,490.00	0.00
PREPAID EXPENSES				
1600 010	Prepaid Expenses - Prepaid Insurance	31,275.27	34,567.40	(3,292.13)
1600 020	Prepaid Expenses - Prepaid Expense	2,650.00	2,650.00	0.00
1600 050	Prepaid Expenses - Prepaid Electric	488.11	509.54	(21.43)
	TOTAL PREPAID EXPENSES	34,413.38	37,726.94	(3,313.56)
PREPAID DEPOSITS				
1650 020	Prepaid Deposits - Electric	686.00	686.00	0.00
	TOTAL PREPAID DEPOSITS	686.00	686.00	0.00
FIXED ASSETS				
1700 000	Fixed Assets - Fixed Assets	441,220.54	441,220.54	0.00
1700 015	Fixed Assets - Roads and Paving	307,393.91	307,393.91	0.00
1700 025	Fixed Assets - Signs	10,213.39	10,213.39	0.00
1700 040	Fixed Assets - Accmtd Depreciation	(227,648.50)	(227,648.50)	0.00
	TOTAL FIXED ASSETS	531,179.34	531,179.34	0.00
	TOTAL ASSETS	1,593,622.10	1,675,959.75	(82,337.65)

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		Current Month	Prior Month	Variance
LIABILITIES & EQUITY				
LIABILITIES				
2200	Accounts Payable-Current Year	33,230.16	79,554.79	(46,324.63)
2210	Accounts Payable Accrual	6,723.40	13.01	6,710.39
2215	Other Payables - Due to Mgmt Company	0.00	29.00	(29.00)
2300 010	Refundable Deposits - Pool	31,000.00	32,000.00	(1,000.00)
2300 020	Refundable Deposits - Clubhouse	450.00	600.00	(150.00)
2400	Prepaid Assessments	596,450.06	133,244.79	463,205.27
2550	Unearned Assessment	0.00	176,340.26	(176,340.26)
	TOTAL ACCOUNTS PAYABLE	667,853.62	421,781.85	246,071.77
TO/FROM AFFILIATES				
2760 000	Due To/From Developer - Due To/From Develop	1,033,978.70	1,014,515.64	19,463.06
	TOTAL TO/FROM AFFILIATES	1,033,978.70	1,014,515.64	19,463.06
	TOTAL LIABILITIES	1,701,832.32	1,436,297.49	265,534.83
RESERVES				
3100 000	Reserve - P/Y Contributions	146,479.08	146,479.08	0.00
3100 030	Reserve - Interest	285.14	261.81	23.33
	TOTAL RESERVES	146,764.22	146,740.89	23.33
CAPITAL IMPROVEMENT FUND				
3300 010	Capital Improvement - P/Y Contribution	36,392.00	36,392.00	0.00
	TOTAL CAPITAL IMPROVEMENT FUND	36,392.00	36,392.00	0.00
WORKING CAPITAL				
	TOTAL WORKING CAPITAL	0.00	0.00	0.00
	RESERVES GRAND TOTAL	183,156.22	183,132.89	23.33
OWNERS' EQUITY				
3800	Operating Surplus/Deficit Prior Years	(710,076.73)	(483,119.31)	(226,957.42)
	Current Year Surplus (Deficit)	418,710.29	539,648.68	(120,938.39)
	TOTAL OWNERS' EQUITY	(291,366.44)	56,529.37	(347,895.81)
	TOTAL LIABILITIES & EQUITY	1,593,622.10	1,675,959.75	(82,337.65)

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	December Actual	December Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
OPERATING INCOME								
4000 010 Assessment Income - Owners	83,997.84	83,716	281.84	1,006,846.56	1,004,603	2,243.56	1,004,603	(2,243.56)
4000 060 Assessment Income - Prorated Assessment	12,483.97	0	12,483.97	409,287.39	0	409,287.39	0	(409,287.39)
4000 015 Assessment Income - Builders	30,152.44	59,903	(29,750.56)	362,580.96	718,781	(356,200.04)	718,781	356,200.04
4100 065 Other Asmt - Mowing Fee	62,176.00	58,000	4,176.00	682,806.00	696,000	(13,194.00)	696,000	13,194.00
4000 125 Assessment Income - Working Capital Cont	19,732.25	11,275	8,457.25	206,819.00	135,300	71,519.00	135,300	(71,519.00)
4300 010 Finance Charges -	1,042.38	413	629.38	24,986.98	5,000	19,986.98	5,000	(19,986.98)
4305 000 Late Fees -	(520.55)	837	(1,357.55)	67,711.65	10,000	57,711.65	10,000	(57,711.65)
4325 000 Access Card Income -	75.00	0	75.00	3,230.00	0	3,230.00	0	(3,230.00)
4460 010 Facilities - Social Room Rental	0.00	0	0.00	700.00	0	700.00	0	(700.00)
4510 030 Non Owner Income - Shared Expense	0.00	8,571	(8,571.00)	0.00	102,852	(102,852.00)	102,852	102,852.00
4500 010 Other Income - Interest	29.97	13	16.97	548.39	200	348.39	200	(348.39)
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TOTAL OPERATING INCOME	209,169.30	222,728	(13,558.70)	2,765,516.93	2,672,736	92,780.93	2,672,736	(92,780.93)
OPERATING EXPENSE								
Administrative Expenses								
5100 010 Administrative Fees - Admin Other	1,396.00	837	559.00	15,799.14	10,000	5,799.14	10,000	(5,799.14)
5150 000 ARC Review - ARC Review Expense	7,250.00	3,337	3,913.00	9,815.00	40,000	(30,185.00)	40,000	30,185.00
5250 000 Audit/Tax Preparation -	900.00	87	813.00	900.00	1,000	(100.00)	1,000	100.00
5200 000 Bad Debt - Bad Debt	(2,985.75)	0	(2,985.75)	0.00	0	0.00	0	0.00
5350 000 Bank Charges -	0.00	12	(12.00)	30.00	100	(70.00)	100	70.00
6510 080 Clubhouse - CH Cleaning	1,300.00	1,413	(113.00)	15,392.62	17,000	(1,607.38)	17,000	1,607.38
5300 000 Community Events -	0.00	4,163	(4,163.00)	16,325.21	50,000	(33,674.79)	50,000	33,674.79
5750 000 Holiday Decorations -	6,719.82	1,000	5,719.82	18,425.40	12,000	6,425.40	12,000	(6,425.40)
5700 000 Insurance -	3,047.13	2,500	547.13	32,648.09	30,000	2,648.09	30,000	(2,648.09)
5650 020 Legal Fees - Legal Collections	1,131.20	413	718.20	1,131.20	5,000	(3,868.80)	5,000	3,868.80
5600 000 Management Fees -	4,550.00	3,750	800.00	49,236.20	45,000	4,236.20	45,000	(4,236.20)
5500 000 Meeting Expense -	0.00	63	(63.00)	0.00	800	(800.00)	800	800.00
5400 060 Office Supplies - Misc Office Supplies	4,184.50	663	3,521.50	5,801.76	8,000	(2,198.24)	8,000	2,198.24
5400 010 Office Supplies - Postage	2,588.86	163	2,425.86	7,941.86	2,000	5,941.86	2,000	(5,941.86)
5275 010 Professional Fees - Prof Legal	13,355.00	1,663	11,692.00	41,387.40	20,000	21,387.40	20,000	(21,387.40)
5275 005 Professional Fees - Prof Consultants	1,399.04	2,087	(687.96)	10,162.58	25,000	(14,837.42)	25,000	14,837.42
6400 055 Reserve Contribution - Road Fund	0.00	0	0.00	0.00	30,000	(30,000.00)	30,000	30,000.00
5550 000 Taxes - Property Taxes	0.00	125	(125.00)	0.00	1,500	(1,500.00)	1,500	1,500.00
6700 020 Miscellaneous Expense - Interest Expense	42,505.64	0	42,505.64	42,505.64	0	42,505.64	0	(42,505.64)
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Total Administrative Expenses	87,341.44	22,276	65,065.44	267,502.10	297,400	(29,897.90)	297,400	29,897.90
Grounds Expenses								
5850 000 Landscape - Lnds Contract	23,994.00	29,213	(5,219.00)	293,938.00	350,512	(56,574.00)	350,512	56,574.00

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	December Actual	December Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
5850 014 Landscape - Lnds Front Yards	65,424.00	58,000	7,424.00	692,520.00	696,000	(3,480.00)	696,000	3,480.00
5850 030 Landscape - Irrigation Repairs	5,339.05	4,163	1,176.05	66,131.39	50,000	16,131.39	50,000	(16,131.39)
5850 080 Landscape - Tree Maintenance	2,016.00	1,250	766.00	22,577.83	15,000	7,577.83	15,000	(7,577.83)
5850 010 Landscape - Lnds Extra	7,767.15	6,250	1,517.15	116,284.76	75,000	41,284.76	75,000	(41,284.76)
Total Grounds Expenses	104,540.20	98,876	5,664.20	1,191,451.98	1,186,512	4,939.98	1,186,512	(4,939.98)
Maintenance & Repairs Expense								
5140 005 Access Control - Devices	0.00	125	(125.00)	7,083.18	1,500	5,583.18	1,500	(5,583.18)
5140 010 Access Control - Access Cntrl Maint.	260.00	663	(403.00)	6,355.00	8,000	(1,645.00)	8,000	1,645.00
6450 000 Lake Management - Lke Mgmt Contract	1,650.00	1,650	0.00	19,800.00	19,800	0.00	19,800	0.00
6450 010 Lake Management - Lke Mgmt Supplies	453.30	1,153	(699.70)	9,799.34	13,880	(4,080.66)	13,880	4,080.66
6450 015 Lake Management - Lke Repairs	0.00	87	(87.00)	0.00	1,000	(1,000.00)	1,000	1,000.00
5900 000 Maint. & Rprs - Common Area Mtn/Rpr	2,826.52	2,087	739.52	36,520.34	25,000	11,520.34	25,000	(11,520.34)
5900 060 Maint. & Rprs - Electrical Maint.	1,400.00	4,163	(2,763.00)	21,299.75	50,000	(28,700.25)	50,000	28,700.25
5900 020 Maint. & Rprs - Gate Maint.	1,320.00	837	483.00	6,847.00	10,000	(3,153.00)	10,000	3,153.00
5900 030 Maint. & Rprs - Park/Playground Mtn	0.00	1,663	(1,663.00)	8,569.00	20,000	(11,431.00)	20,000	11,431.00
5900 097 Maint. & Rprs - Recreation Maint.	330.00	2,087	(1,757.00)	31,593.86	25,000	6,593.86	25,000	(6,593.86)
5900 099 Maint. & Rprs - Streets/Drive	0.00	8,337	(8,337.00)	16,954.10	100,000	(83,045.90)	100,000	83,045.90
6510 065 Clubhouse - A/C Maint	0.00	0	0.00	665.00	0	665.00	0	(665.00)
6510 067 Clubhouse - A/C Repair	462.50	0	462.50	1,993.19	0	1,993.19	0	(1,993.19)
6610 010 Patrol Services - Patrol-Guard Shack	6,363.60	6,663	(299.40)	64,865.40	80,000	(15,134.60)	80,000	15,134.60
6150 000 Pest Control - Pest Cntrl -Contract	0.00	0	0.00	1,440.00	0	1,440.00	0	(1,440.00)
6150 020 Pest Control - Mosquito Spray	0.00	337	(337.00)	3,405.00	4,000	(595.00)	4,000	595.00
6650 000 Signs and Monuments -	523.05	1,663	(1,139.95)	6,246.05	20,000	(13,753.95)	20,000	13,753.95
6650 005 Signs and Monuments - Traffic Signs	10,775.09	1,250	9,525.09	12,729.49	15,000	(2,270.51)	15,000	2,270.51
6500 000 Pool - Contract	2,650.00	8,150	(5,500.00)	91,600.00	97,800	(6,200.00)	97,800	6,200.00
6500 065 Pool - Furniture	0.00	8,337	(8,337.00)	0.00	100,000	(100,000.00)	100,000	100,000.00
6500 010 Pool - Repairs	0.00	2,500	(2,500.00)	2,989.72	30,000	(27,010.28)	30,000	27,010.28
6500 020 Pool - Supplies	99.98	163	(63.02)	10,121.23	2,000	8,121.23	2,000	(8,121.23)
Total Maintenance & Repairs Expense	29,114.04	51,915	(22,800.96)	360,876.65	622,980	(262,103.35)	622,980	262,103.35
Utilities Expense								
5950 000 Electricity - Common Area Electric	3,015.24	1,663	1,352.24	32,737.18	20,000	12,737.18	20,000	(12,737.18)
5950 010 Electricity - Streetlights	1,074.22	1,250	(175.78)	11,837.09	15,000	(3,162.91)	15,000	3,162.91
6050 005 Telecomm - General Telecomm.	937.54	0	937.54	8,678.79	0	8,678.79	0	(8,678.79)
6075 000 Gas -	58.83	38	20.83	592.98	500	92.98	500	(92.98)
6500 030 Pool - Phone	0.00	87	(87.00)	990.00	1,000	(10.00)	1,000	10.00
6000 010 Water - Irrigation Water	13,045.95	10,837	2,208.95	125,803.88	130,000	(4,196.12)	130,000	4,196.12
Total Utilities Expense	18,131.78	13,875	4,256.78	180,639.92	166,500	14,139.92	166,500	(14,139.92)

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		December Actual	December Budget	Variance	YTD Actual	YTD Budget	YTD Variance	Total Budget	Budget Remaining
6800 000	Capital Expenditures								
	Capital Improvements -	90,980.23	33,275	57,705.23	346,335.99	399,344	(53,008.01)	399,344	53,008.01
	Total Capital Expenditures	90,980.23	33,275	57,705.23	346,335.99	399,344	(53,008.01)	399,344	53,008.01
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	TOTAL OPERATING EXPENSE	330,107.69	220,217	109,890.69	2,346,806.64	2,672,736	(325,929.36)	2,672,736	325,929.36
	CURRENT YEAR NET INCOME / (LOSS)	(120,938.39)	2,511	(123,449.39)	418,710.29	0	418,710.29	0	(418,710.29)

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	Jan 2021	Feb 2021	Mar 2021	Apr 2021	May 2021	Jun 2021	Jul 2021	Aug 2021	Sep 2021	Oct 2021	Nov 2021	Dec 2021	Total Activity
OPERATING INCOME													
4000 010	Assessment Income - Owners	83,622	83,622	83,622	83,998	83,998	83,998	83,998	83,998	83,998	83,998	83,998	1,006,847
4000 060	Assessment Income - Prorated Assessment	4,078	43,389	164,874	131,556	993	10,891	2,466	25,217	1,126	1,055	11,158	409,287
4000 015	Assessment Income - Builders	30,403	30,403	30,403	30,152	30,152	30,152	30,152	30,152	30,152	30,152	30,152	362,581
4100 065	Other Asmt - Mowing Fee	51,562	51,562	51,562	54,636	55,593	55,593	58,406	58,493	58,871	62,176	62,176	682,806
4000 125	Assessment Income - Working Capital Cont	12,966	9,584	14,631	15,785	14,094	31,570	19,168	18,040	17,425	19,731	14,094	206,819
4300 010	Finance Charges -	6,340	3,630	1,780	2,425	1,234	1,154	1,847	1,504	790	1,821	1,419	24,987
4305 000	Late Fees -	70,012	(3,182)	(5,752)	7,200	(2,490)	(2,635)	8,751	(1,063)	(1,847)	(624)	(139)	67,712
4325 000	Access Card Income -	35	175	70	145	480	900	760	340	0	110	140	3,230
4460 010	Facilities - Social Room Rental	0	0	0	0	0	100	300	250	(300)	150	200	700
4500 010	Other Income - Interest	29	41	48	58	62	53	55	54	45	40	33	548
TOTAL OPERATING INCOME													
		259,047	219,223	341,238	325,955	184,117	211,776	205,903	216,986	190,261	198,610	203,231	2,765,517
OPERATING EXPENSE													
Administrative Expenses													
5100 010	Administrative Fees - Admin Other	464	0	1,565	707	3,498	1,579	888	1,758	1,442	1,712	790	15,799
5150 000	ARC Review - ARC Review Expense	0	0	0	0	1,500	0	540	2,025	(1,500)	0	7,250	9,815
5250 000	Audit/Tax Preparation -	0	0	0	0	0	0	0	0	0	0	900	900
5200 000	Bad Debt - Bad Debt	0	0	0	0	0	0	2,986	0	0	0	(2,986)	0
5350 000	Bank Charges -	(10)	10	10	0	0	0	0	0	0	20	0	30
6510 080	Clubhouse - CH Cleaning	0	639	639	2,778	1,455	2,001	1,381	1,300	1,300	1,300	1,300	15,393
5300 000	Community Events -	0	0	0	0	0	0	675	0	4,784	10,866	0	16,325
5750 000	Holiday Decorations -	4,986	0	0	0	0	0	0	6,720	0	0	6,720	18,425
5700 000	Insurance -	2,596	2,596	2,596	2,596	2,596	2,596	2,596	2,596	2,596	2,945	3,292	32,648
5650 020	Legal Fees - Legal Collections	0	0	3,818	0	(3,818)	0	0	0	0	0	1,131	1,131
5600 000	Management Fees -	3,479	3,479	3,479	3,479	4,334	4,334	4,334	4,334	4,334	4,550	4,550	49,236
5400 060	Office Supplies - Misc Office Supplies	0	6	360	233	182	32	0	580	0	223	0	5,802
5400 010	Office Supplies - Postage	0	0	397	267	533	1,001	1,016	857	551	426	305	7,942
5275 010	Professional Fees - Prof Legal	116	1,785	410	2,452	4,465	920	1,039	600	1,565	7,963	6,717	41,387
5275 005	Professional Fees - Prof Consultants	0	1,226	1,000	999	500	299	1,000	500	896	799	1,545	10,163
6700 020	Miscellaneous Expense - Interest Expense	0	0	0	0	0	0	0	0	0	0	42,506	42,506
Total Administrative Expenses													
		11,631	9,740	14,274	13,511	15,246	12,763	16,455	21,270	15,968	30,804	18,499	267,502
Grounds Expenses													
5850 000	Landscape - Lnds Contract	24,714	23,994	23,994	27,953	20,035	23,994	23,994	28,244	24,044	24,984	23,994	293,938
5850 014	Landscape - Lnds Front Yards	52,722	53,302	54,288	63,246	46,316	53,302	53,302	64,960	60,146	61,306	64,206	692,520
5850 030	Landscape - Irrigation Repairs	7,712	4,789	623	0	8,645	0	0	18,902	0	7,744	12,376	66,131
5850 080	Landscape - Tree Maintenance	0	0	0	0	0	0	0	20,562	0	0	2,016	22,578
5850 010	Landscape - Lnds Extra	1,071	27,191	12,877	0	7,800	0	0	33,814	668	0	25,097	116,285
Total Grounds Expenses													
		86,219	109,276	91,782	91,199	82,797	77,296	77,296	166,482	84,858	94,034	125,673	1,191,452

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Maintenance & Repairs Expense													
5140 005 Access Control - Devices	0	540	0	173	1,095	3,925	0	1,350	0	0	0	0	7,083
5140 010 Access Control - Access Cntrl Maint.	850	150	150	2,180	150	150	1,070	245	150	850	150	260	6,355
6450 000 Lake Management - Lke Mgmt Contract	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	1,650	19,800
6450 010 Lake Management - Lke Mgmt Supplies	170	641	380	795	638	353	1,212	2,876	970	1,253	59	453	9,799
5900 000 Maint. & Rprs - Common Area Mtn/Rpr	3,825	4,650	1,445	1,720	837	14,941	(400)	206	3,775	0	2,695	2,827	36,520
5900 060 Maint. & Rprs - Electrical Maint.	0	0	500	0	0	1,000	0	0	17,900	500	0	1,400	21,300
5900 020 Maint. & Rprs - Gate Maint.	0	225	0	0	(4,550)	5,142	2,942	1,658	110	0	0	1,320	6,847
5900 030 Maint. & Rprs - Park/Playground Mtn	0	0	0	0	8,569	0	0	0	0	0	0	0	8,569
5900 097 Maint. & Rprs - Recreation Maint.	0	59	5,490	0	14,532	4,553	635	0	0	5,695	300	330	31,594
5900 099 Maint. & Rprs - Streets/Drive	0	0	0	664	0	0	11,290	0	5,000	0	0	0	16,954
6510 065 Clubhouse - A/C Maint	0	0	0	0	0	0	0	0	665	0	0	0	665
6510 067 Clubhouse - A/C Repair	0	0	0	0	0	883	648	0	0	0	0	463	1,993
6610 010 Patrol Services - Patrol-Guard Shack	3,830	3,662	8,497	5,074	4,536	5,082	6,451	3,713	4,855	7,594	5,208	6,364	64,865
6150 000 Pest Control - Pest Cntrl -Contract	0	0	0	0	765	255	255	165	(255)	255	0	0	1,440
6150 020 Pest Control - Mosquito Spray	0	0	0	415	415	250	830	665	165	250	415	0	3,405
6650 000 Signs and Monuments -	(895)	895	0	0	795	0	0	225	390	3,533	780	523	6,246
6650 005 Signs and Monuments - Traffic Signs	0	0	1,204	0	750	0	0	0	0	0	0	10,775	12,729
6500 000 Pool - Contract	2,650	0	5,300	0	10,000	21,500	17,950	19,600	6,650	2,650	2,650	2,650	91,600
6500 010 Pool - Repairs	0	365	300	275	0	0	1,125	0	0	550	375	0	2,990
6500 020 Pool - Supplies	0	0	0	5,300	0	0	4,586	135	0	0	0	100	10,121
Total Maintenance & Repairs Expense	12,080	12,837	24,916	18,246	40,181	59,684	50,244	32,489	42,025	24,780	14,282	29,114	360,877
Utilities Expense													
5950 000 Electricity - Common Area Electric	2,977	3,011	2,716	2,294	2,005	2,251	2,450	2,368	3,150	3,300	3,201	3,015	32,737
5950 010 Electricity - Streetlights	0	1,085	1,095	1,093	1,119	1,057	1,057	1,044	1,057	1,078	1,078	1,074	11,837
6050 005 Telecomm - General Telecomm.	0	0	0	0	0	0	0	0	6,089	826	827	938	8,679
6075 000 Gas -	44	47	46	46	48	45	51	48	52	53	54	59	593
6500 030 Pool - Phone	365	0	1,040	379	682	1,142	827	827	(4,272)	0	0	0	990
6000 010 Water - Irrigation Water	11,066	7,620	3,111	2,874	6,341	5,595	5,237	12,389	20,165	17,401	20,960	13,046	125,804
Total Utilities Expense	14,452	11,764	8,007	6,685	10,195	10,090	9,622	16,676	26,241	22,658	26,119	18,132	180,640
Capital Expenditures													
6800 000 Capital Improvements -	36,216	38,015	5,510	66,859	842	45,193	10,804	16,789	0	40,058	(4,932)	90,980	346,336
Total Capital Expenditures	36,216	38,015	5,510	66,859	842	45,193	10,804	16,789	0	40,058	(4,932)	90,980	346,336
TOTAL OPERATING EXPENSE	160,599	181,633	144,489	196,499	149,261	205,026	164,421	253,706	169,091	212,334	179,641	330,108	2,346,807
CURRENT YEAR NET INCOME / (LOSS)	98,449	37,590	196,749	129,456	34,856	6,750	41,482	(36,720)	21,170	(13,724)	23,591	(120,938)	418,710

c/o LEAD Association Mgmt
13231 Champion Forest Dr #112
Houston TX 77069

	Jan 2021	Feb 2021	Mar 2021	Apr 2021	May 2021	Jun 2021	Jul 2021	Aug 2021	Sep 2021	Oct 2021	Nov 2021	Dec 2021	Total Activity
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